

The Economics of Transportation Safety

Ian Savage

Leon N. Moses Distinguished Lecture in Transportation



Leon N. Moses 1924-2013

| 1950s | PhD Harvard, 1952 Harvard Economic Research project Northwestern University, 1959 | Input-Output Analysis Transportation and industrial location |
|-------|---|--|
| 1960s | | |
| 1970s | | |
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| 1970s | Chair, Dept of Economics 1970-72 President, Regional Science Assoc, 1972 NUTC Director 1974-79 | Urban area structure Production in time and space 5 deregulation conferences |
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| | President, Regional Science Assoc, | Production in time and space |
| | 1972 | 5 deregulation conferences |
| | NUTC Director 1974-79 | |
| 1980s | | Deregulation and safety |
| 1990s | | HazMat transportation |
| | | Truck safety |
| 2000s | Retires, 2005 | |

"The risks of bodily harm are not unreasonable when consumers understand that risks exist, can appraise their probability and severity, know how to cope with them and voluntarily accept them to get benefits that could not be obtained in less risky ways"

Corwin D. Edwards

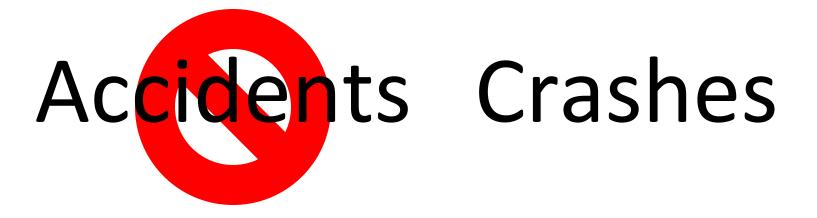
National Commission on Product Safety

Final Report (1970)

Part 1

What are the risks?

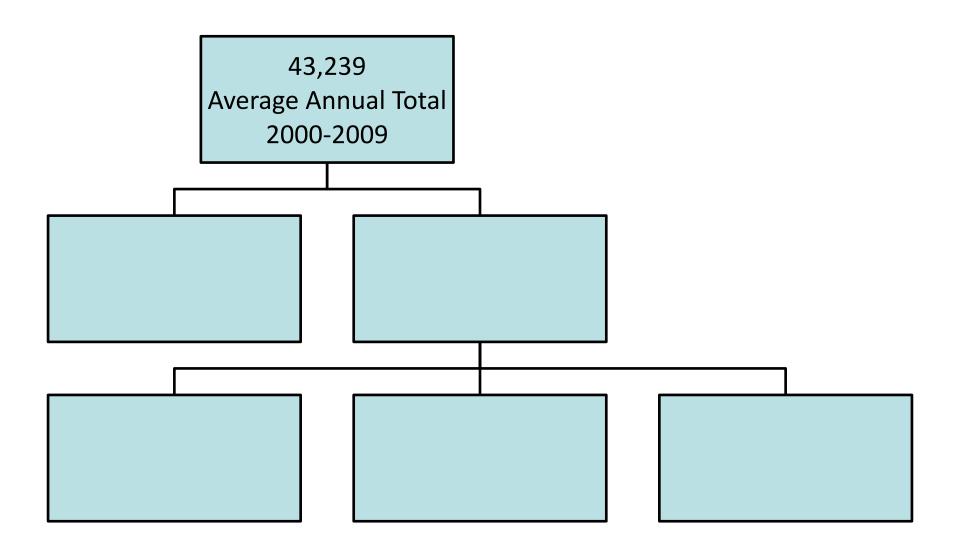
Clean up your language

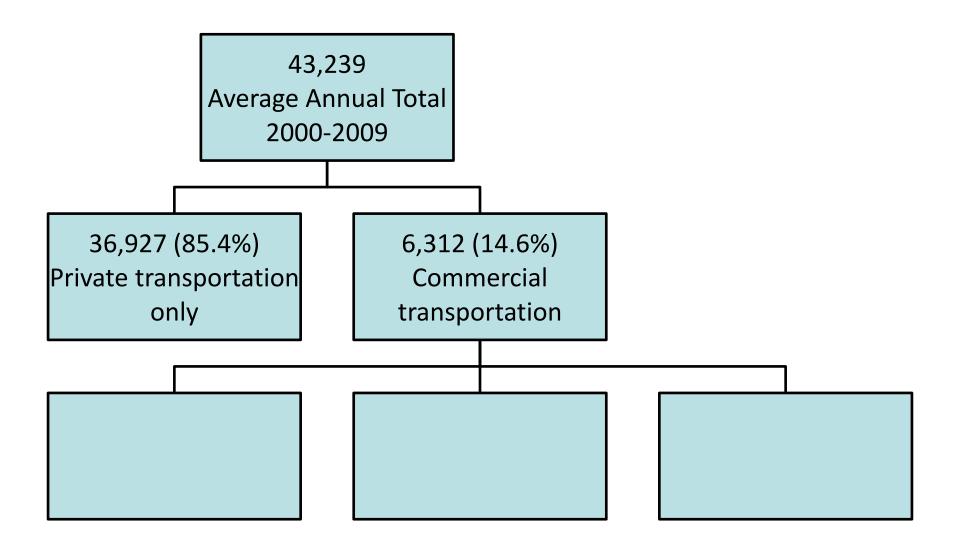


Incidents

Magnitude of the risk

- Transportation related fatalities are 1 in every 56 deaths in the United States (average over period 2000-2009)
- But are 38% of all "unintentional injury deaths"
- Equivalent to the sum of the 2nd and 3rd most prevalent causes (falls and poisonings)
- Over the 2000-09 decade annual average fatalities were 43,239

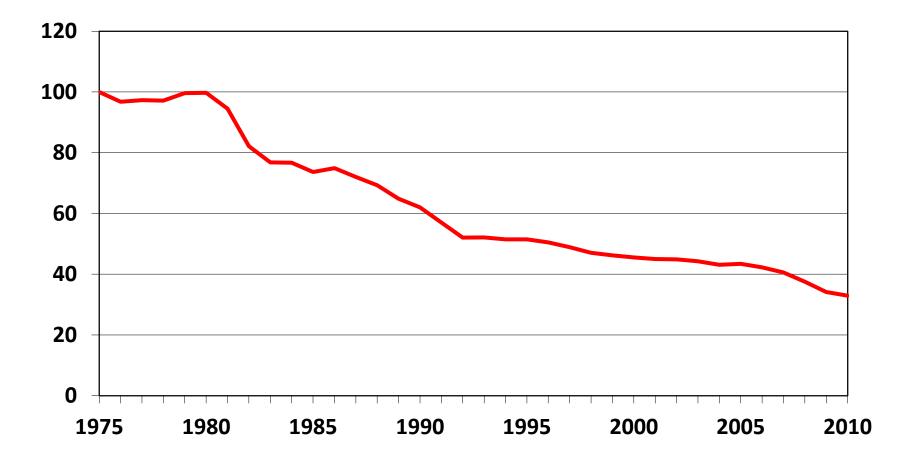




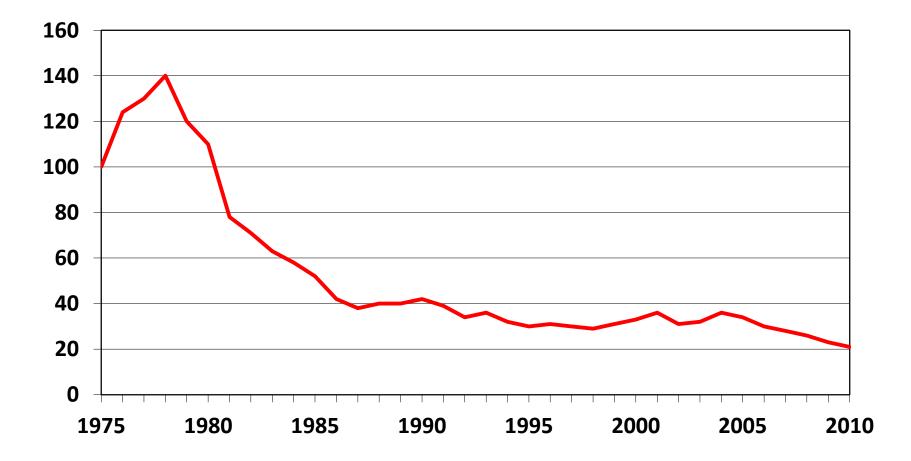
Passenger fatalities per billion passenger miles 2000-09

| Riding a motorcycle | 212.57 |
|--|--------|
| Driving or passenger in car and light truck | 7.28 |
| Passenger on a local ferry boat | 3.17 |
| Passenger on commuter rail and Amtrak | 0.43 |
| Passenger on urban mass transit rail | 0.24 |
| Passenger on a bus (holding more than 10 passengers – transit, intercity, school, charter) | 0.11 |
| Passenger on commercial aviation | 0.07 |

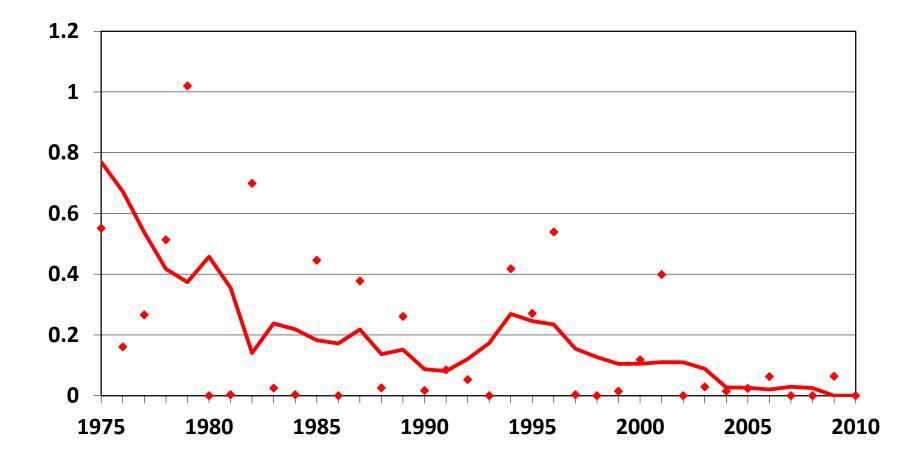
Highway fatalities per vehicle mile (index with 1975=100)

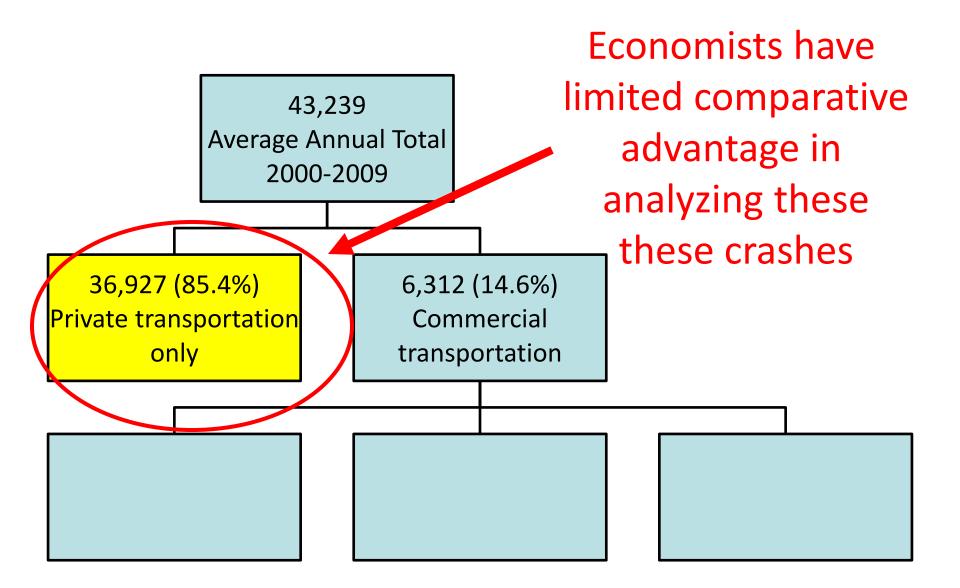


Railroad collisions and derailments per train mile (index with 1975=100)

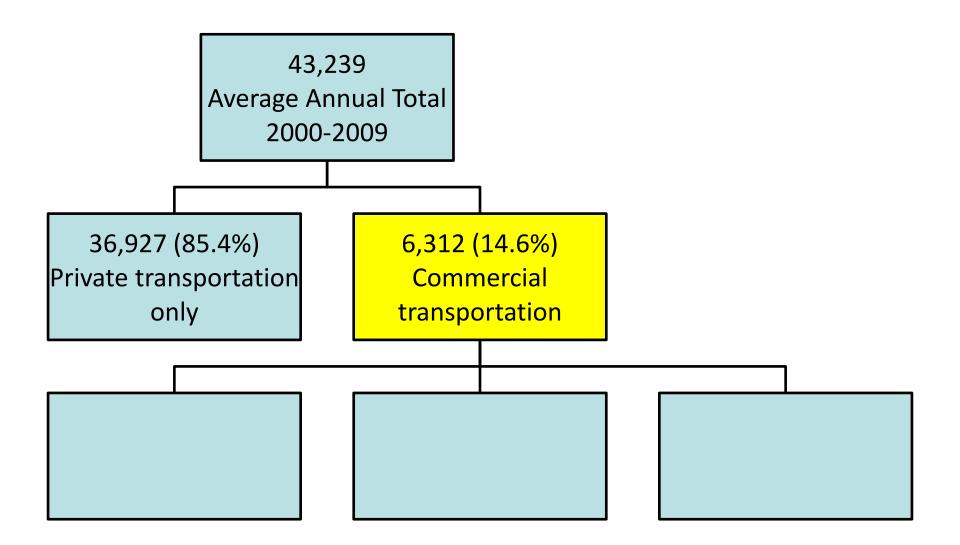


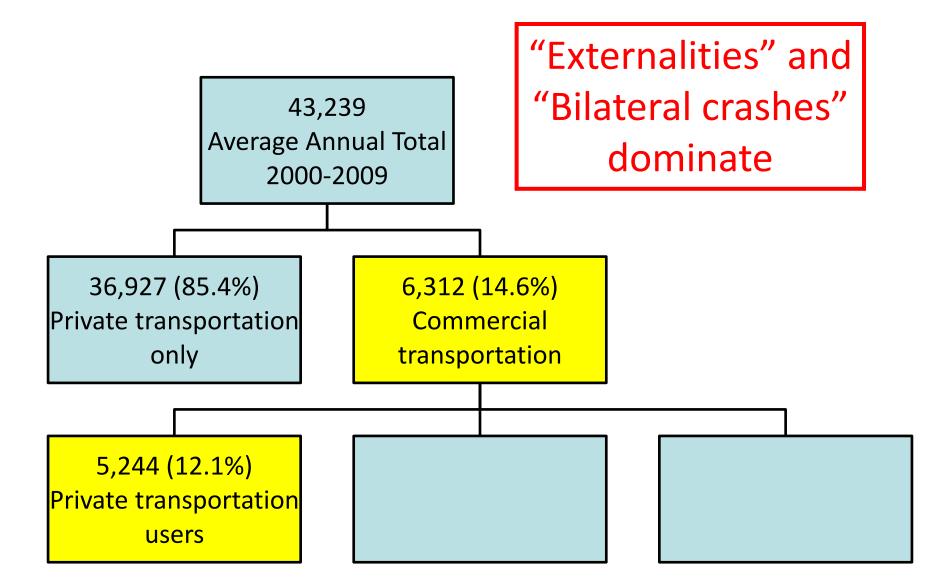
Commercial aviation passenger fatalities per million enplanements (with 5yr m.a.)

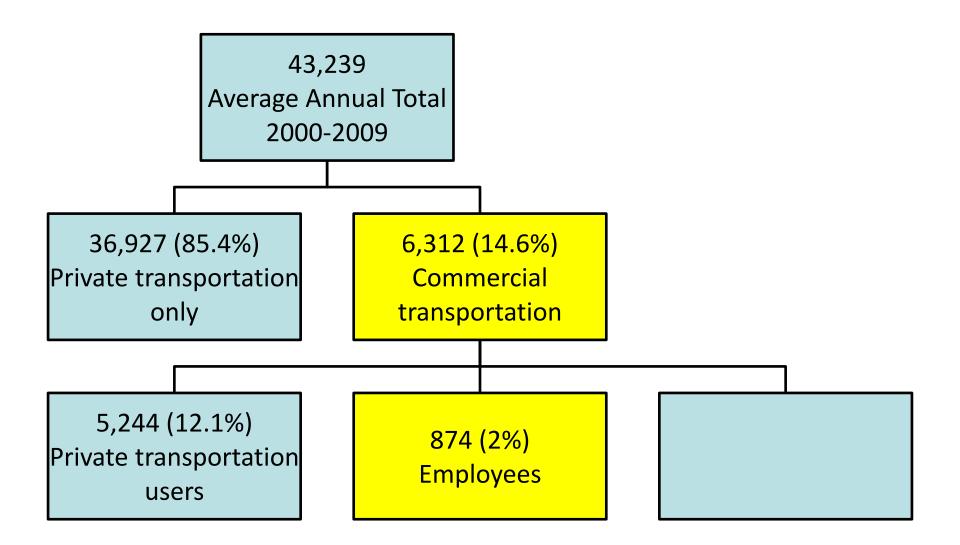




- 1. 55% of occupant-fatalities in single-vehicle crashes
- 2. 30% of occupant-fatalities are passengers
- 3. 10% of fatalities are motorcyclists
- 4. Third of fatal crashes involve alcohol
- 5. Elevated risk for men in general (3 X), and those under the age of 24 (2 X)
- 6. Human frailties such as inattention, cognitive overload and poor judgment abound

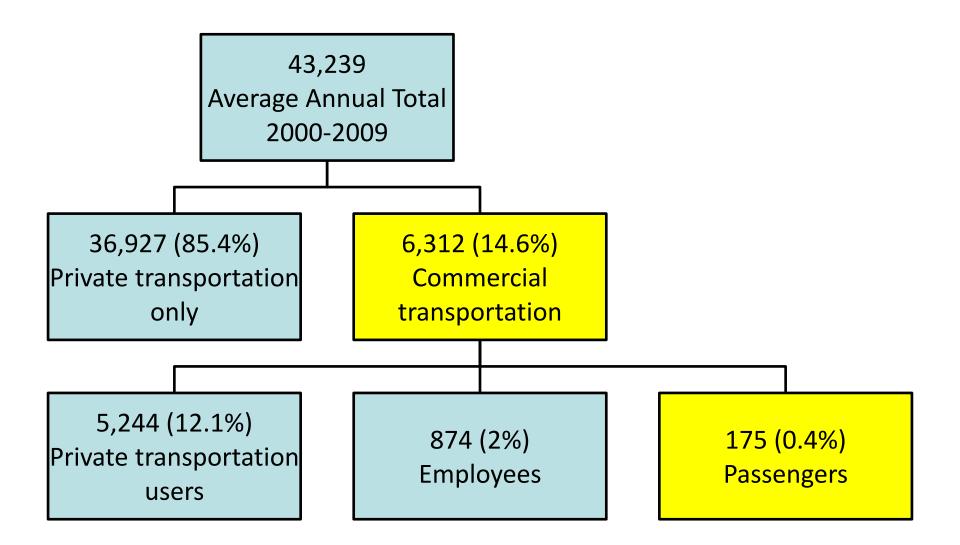






Rates per 1,000 Employees 2009

| | Fatality | Non-fatal Injury |
|-------------------------|----------|------------------|
| Fishing | 8.81 | 15 |
| Agriculture | 0.76 | 53 |
| Taxi and limousine | 0.62 | 37 |
| Truck transportation | 0.29 | 57 |
| Water transportation | 0.24 | 33 |
| Construction | 0.12 | 47 |
| Pipeline transportation | 0.10 | 15 |
| Rail transportation | 0.06 | 23 |
| Air transportation | 0.06 | 71 |
| Utilities | 0.03 | 31 |
| Bus transportation | 0.03 | 33-48 |
| Manufacturing | 0.03 | 50 |

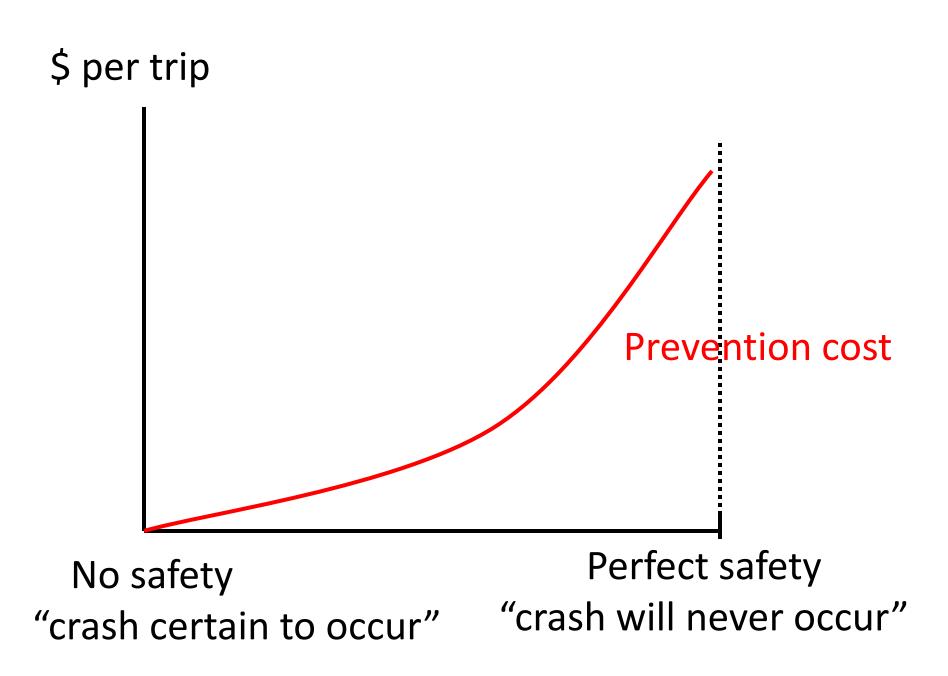


Part 2

How much safety?, or How safe is "safe enough"?

\$ per trip

No safety "crash certain to occur" Perfect safety "crash will never occur"



Air New Zealand Flight 901, November 28, 1979



Chief Inspector of air accidents blamed the pilots

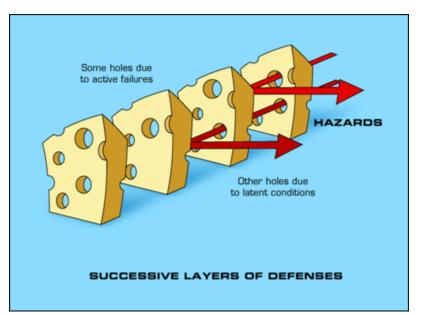


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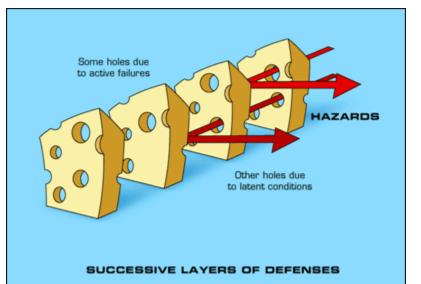
Royal Commission of Inquiry by Justice Peter Mahon accusing Air NZ management of a cover-up and conspiracy and "an orchestrated litany of lies"

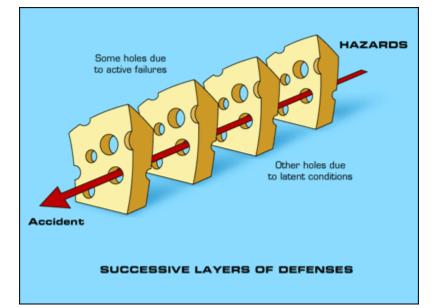
James T. Reason

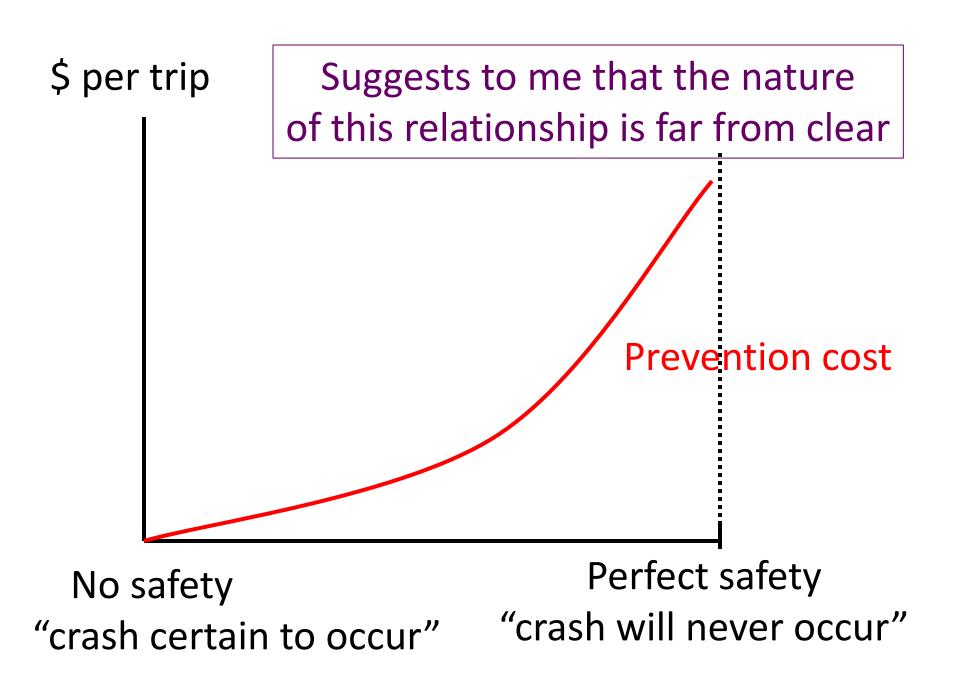


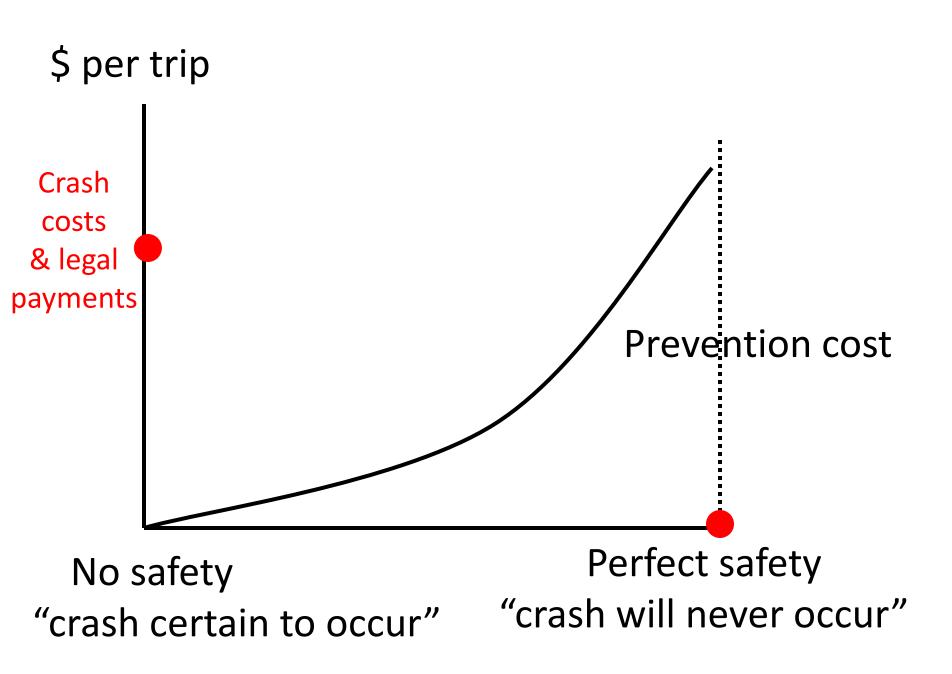
- Professor of Psychology, University of Manchester
- Daniel Maurino, James Reason, Neil Johnson and Rob Lee *Beyond Aviation Human Factors: Safety in High Technology Systems* (Ashgate, 1995)

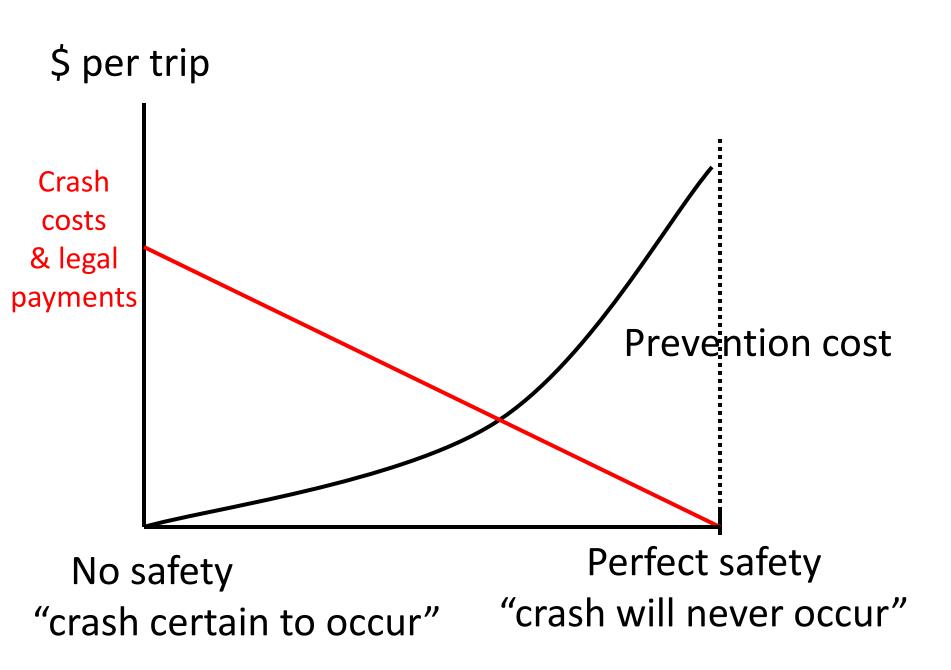
"Swiss cheese theory"

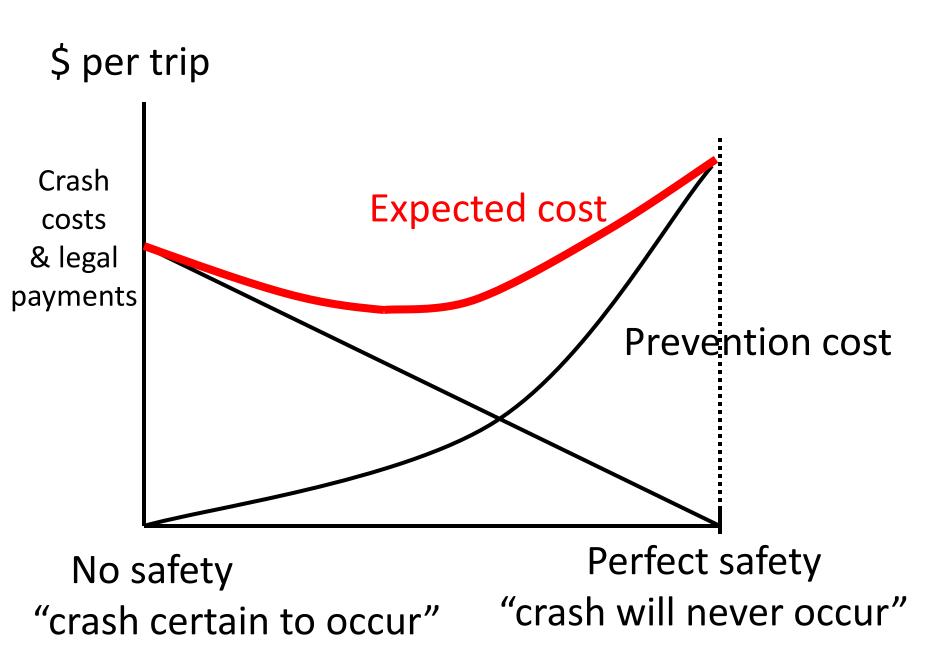


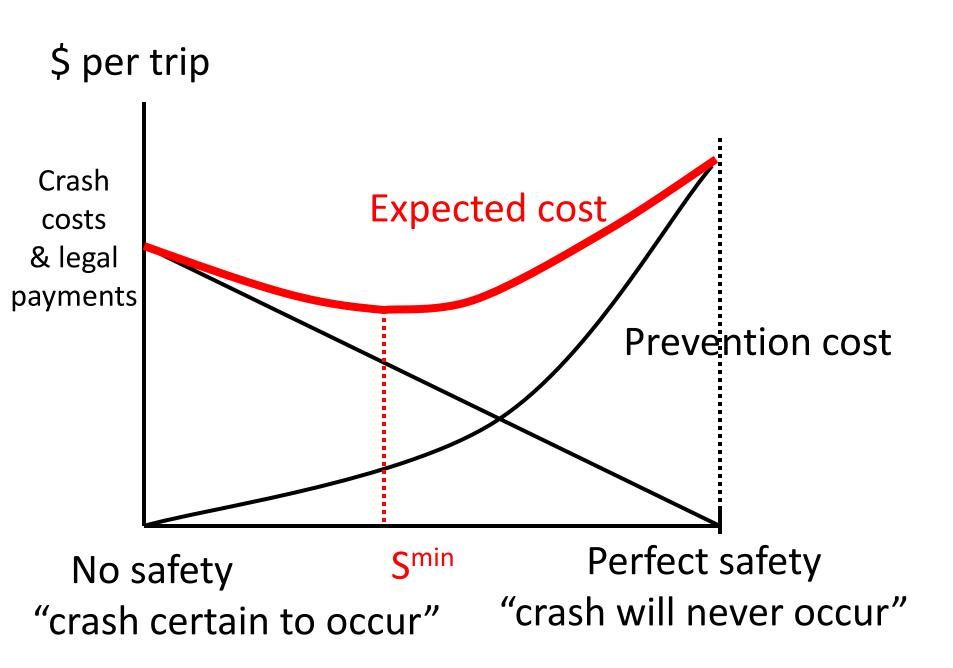


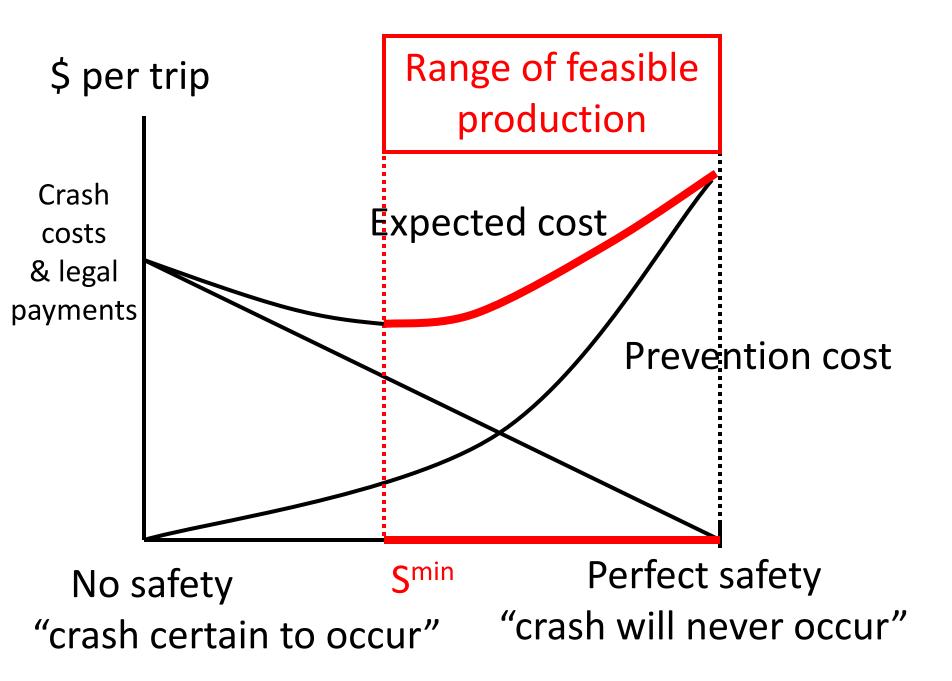












Benchmark model of consumers

- Many consumers
- Each buys at most one unit of travel per period of time
- Net value of non-safety attributes of transportation relative to next best consumption option varies across consumers (gives a downward sloping demand curve and a buy / don't buy decision)

Consumers' valuation of safety

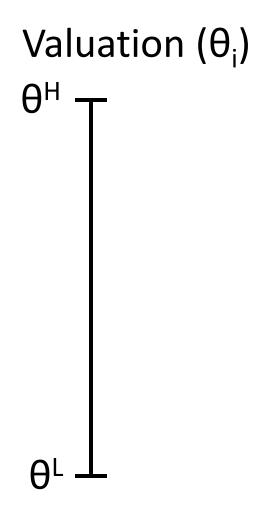
- S = safety probability where $0 \le S \le 1$
 - 0 = crash certain to occur
 - 1 = crash will never occur

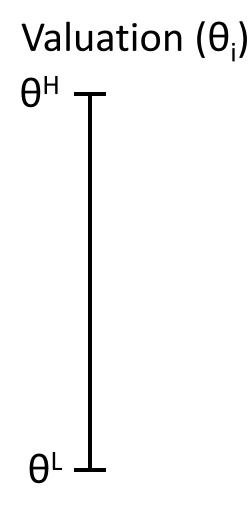
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- $\theta_i S$ = value of safety attribute by consumer i
- θ_i > 0 everyone agrees more safety is better than less safety
- But some consumers value it more than others





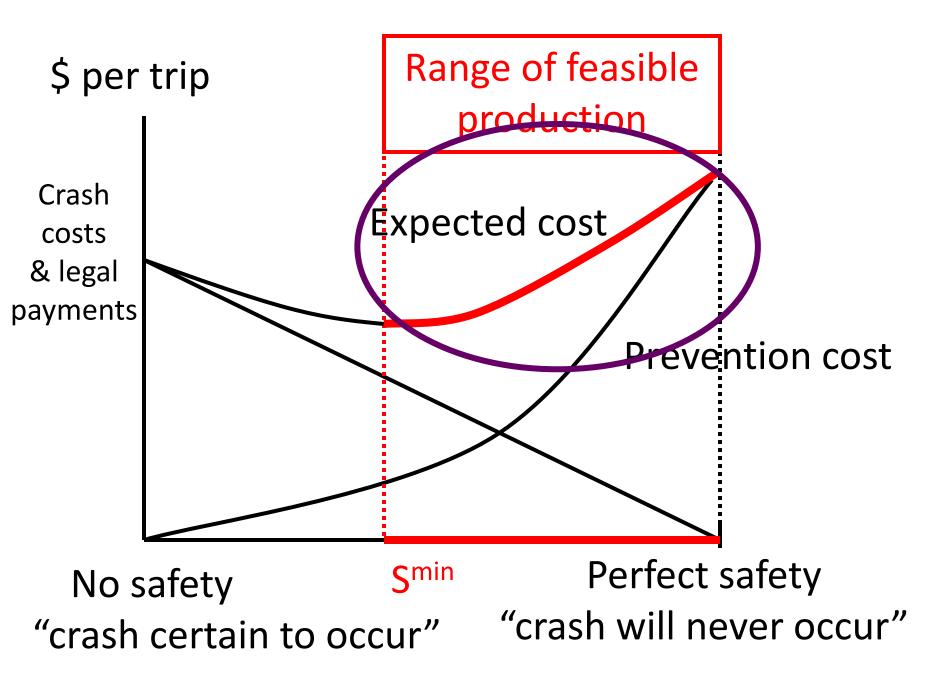
We don't know the range or distribution of θ_i

- For passengers

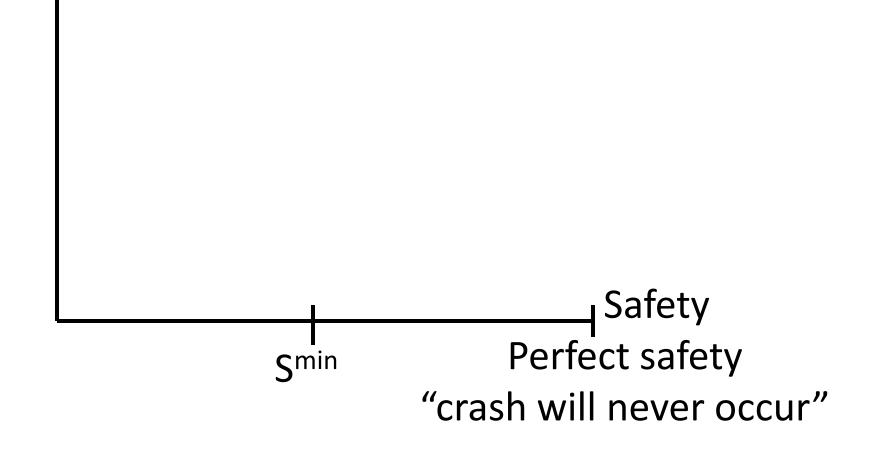
 (excepting some
 measure of central
 tendency Value of a
 Statistical Life)
- Or for freight

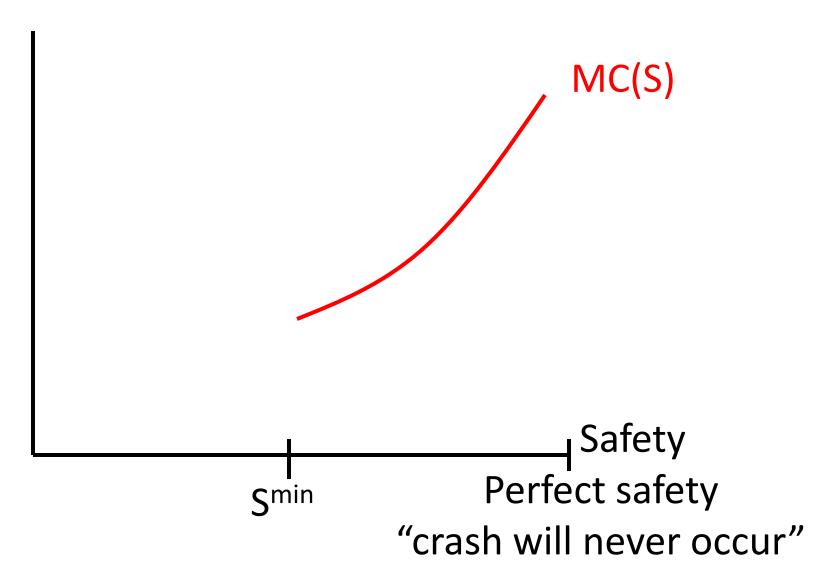
Benchmark model

• Obtain a marginal cost of safety







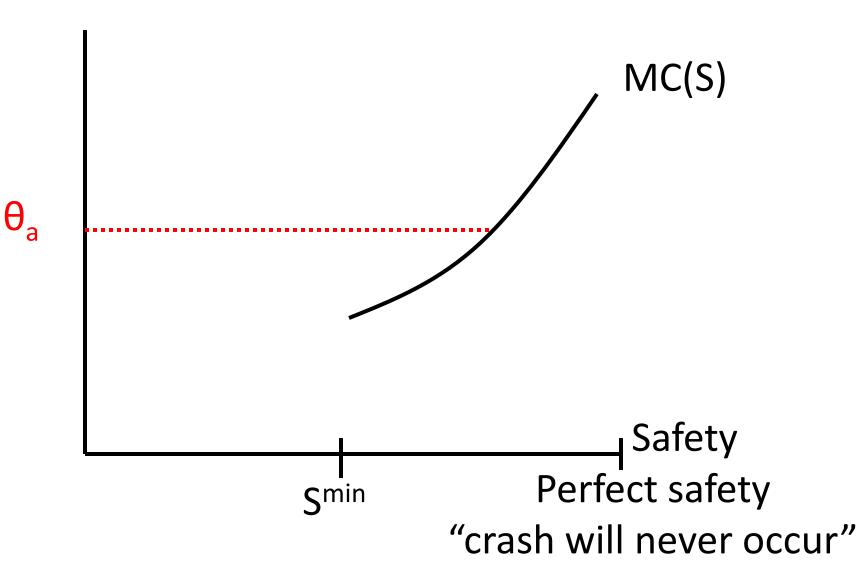


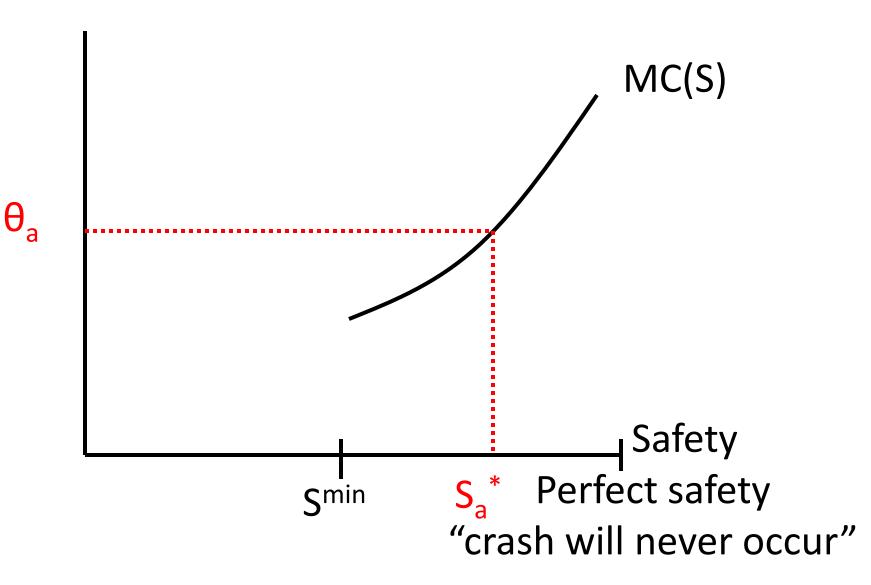
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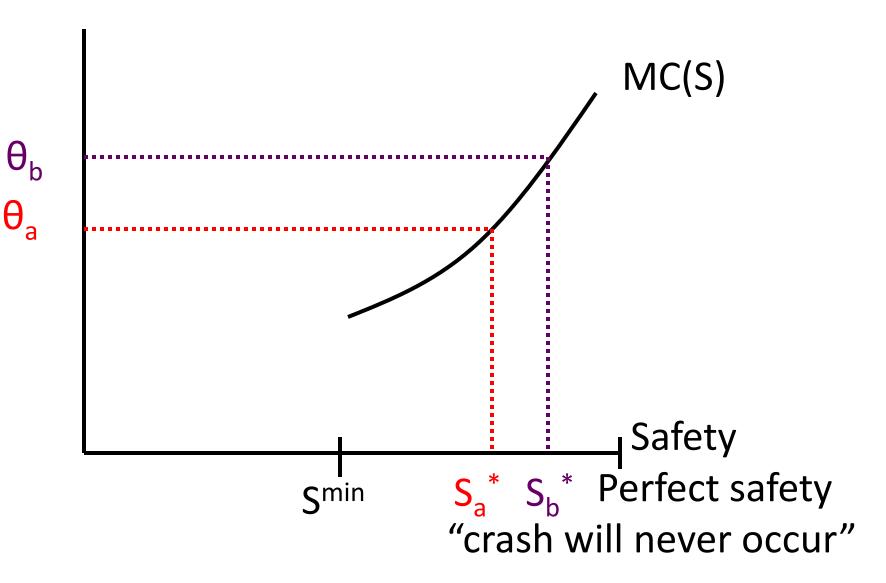
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- Benchmark model has price competed downward to marginal cost

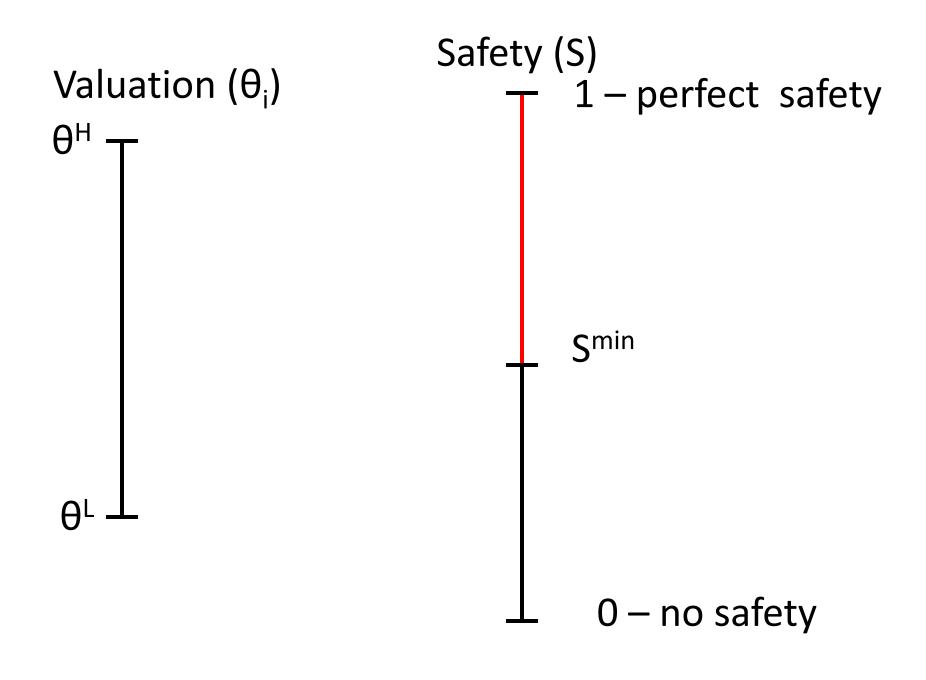
Benchmark model

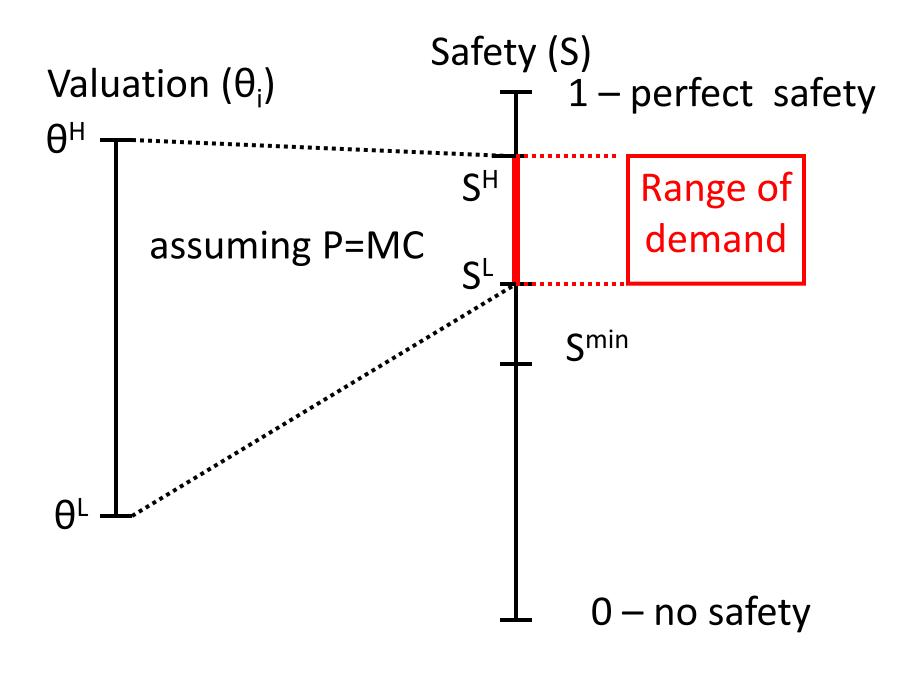
- Obtain a marginal cost of safety
- Benchmark model has price competed downward to marginal cost
- Consumers will purchase more safety until their θ_i just equals the "marginal price" of the increment of safety





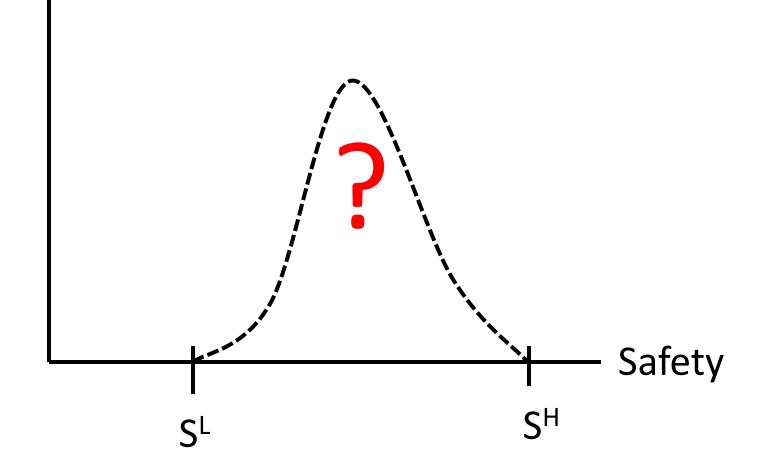




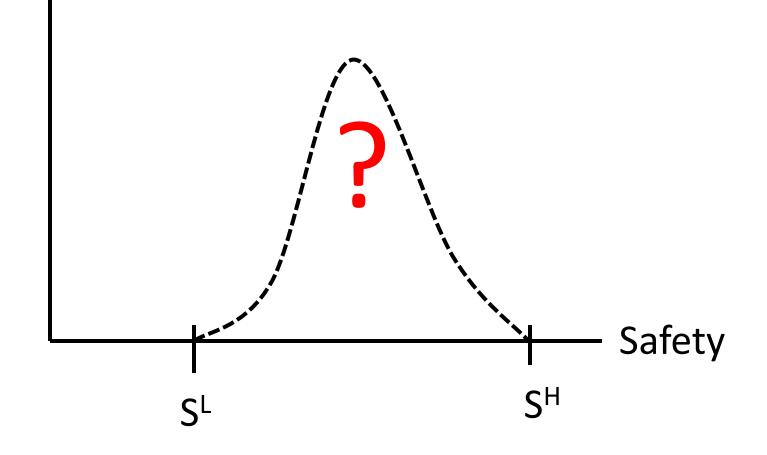


Distribution of consumers

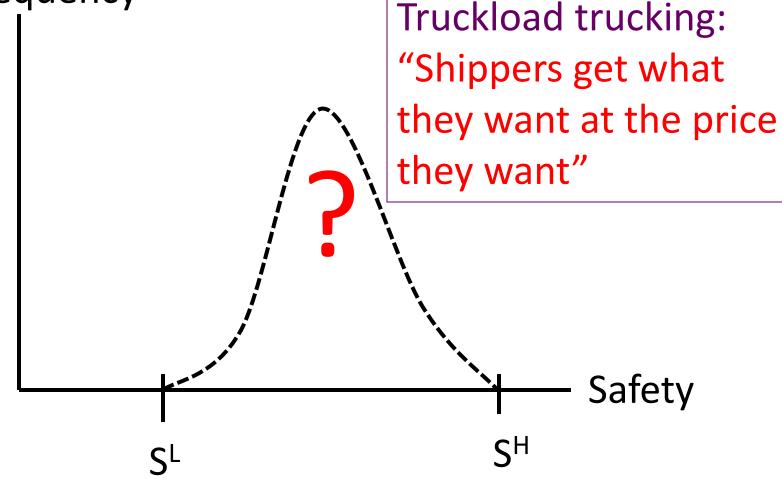
Frequency



In a functioning competitive market carriers position themselves to satisfy consumer tastes Frequency



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Imperfect competition

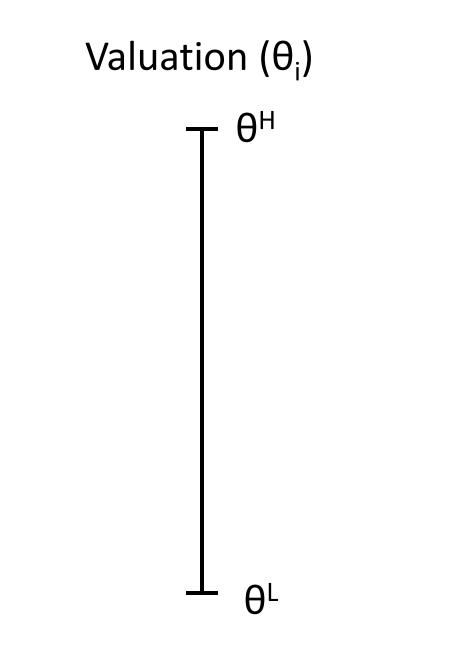
 In many modes "economies of density" limit the number of competitors

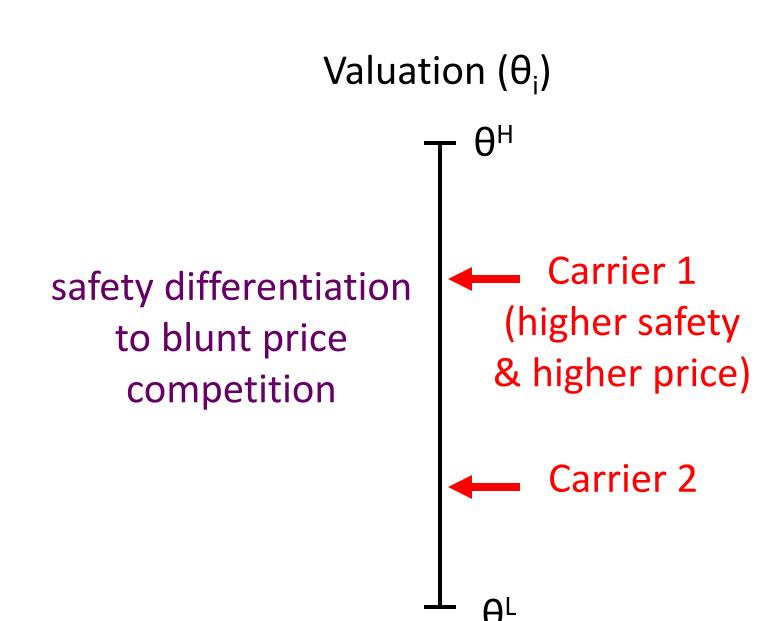
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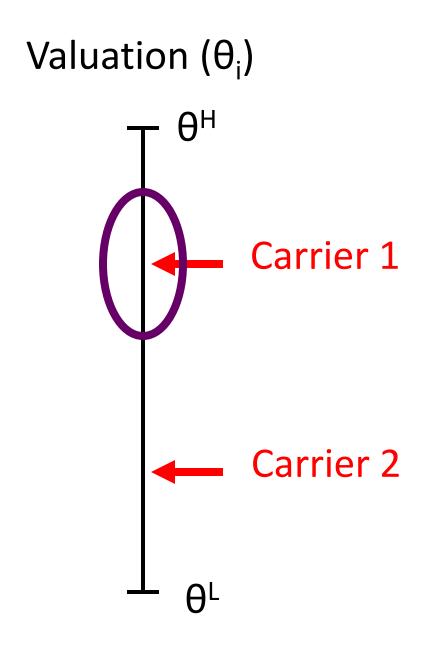
- In many modes "economies of density" limit the number of competitors
- "Lumpy" supply means that many passengers and also shippers with varied tastes have to share the same vehicle/train/plane/ship

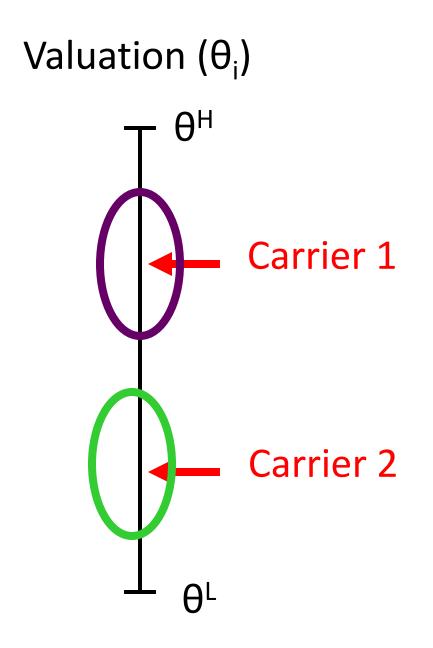
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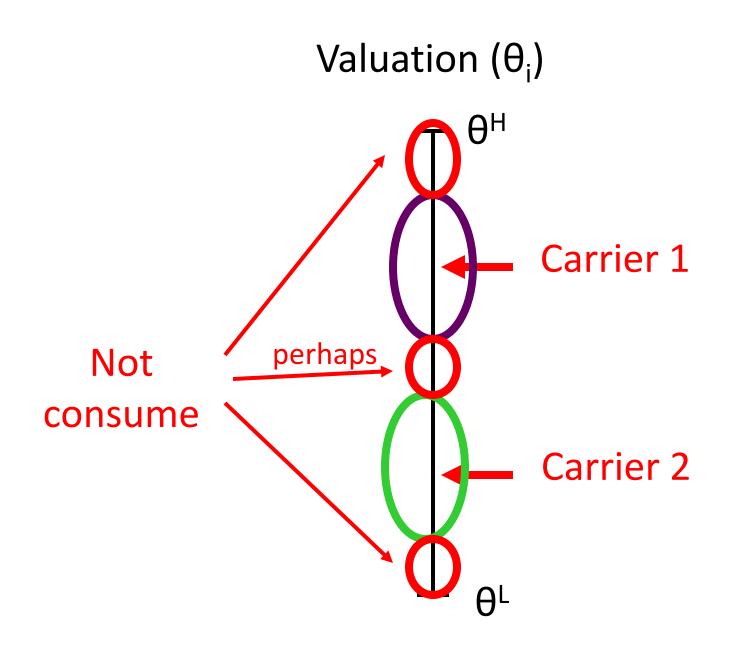
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- "Lumpy" supply means that many passengers and also shippers with varied tastes have to share the same vehicle/train/plane/ship
- Implies limited safety choices "one size fits all"











 Consumers may rationally choose less than perfect safety

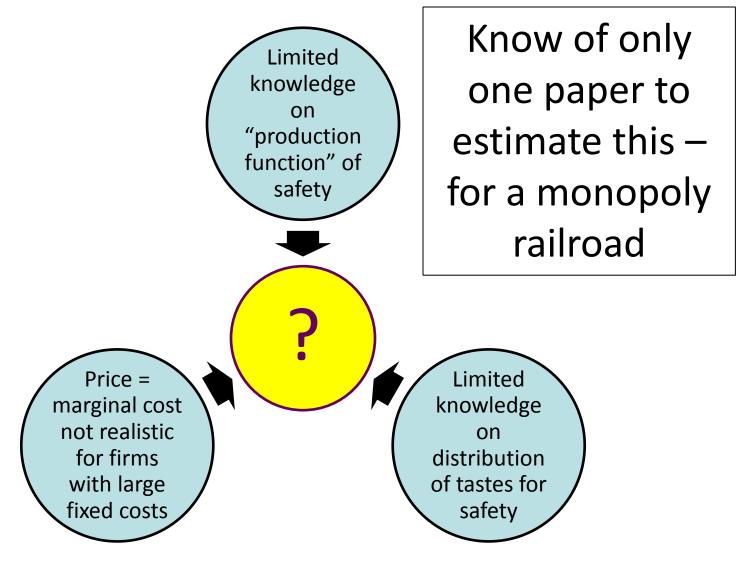
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- Diversity of safety offerings may be a sign that the market works not a sign of market failure
- Lower safety offerings reflect lower taste for safety by some shippers and passengers

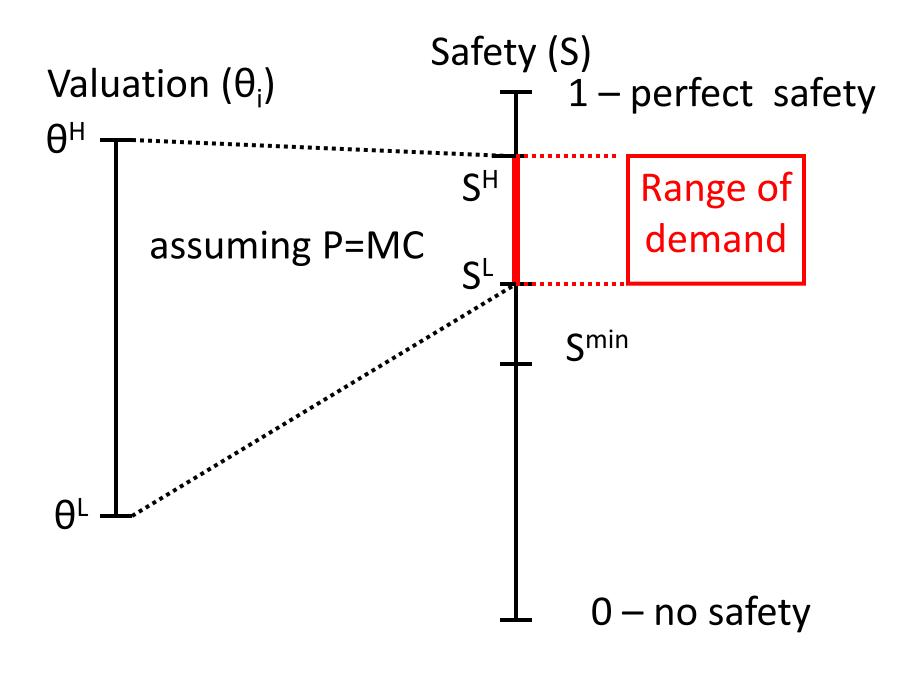
How much safety?

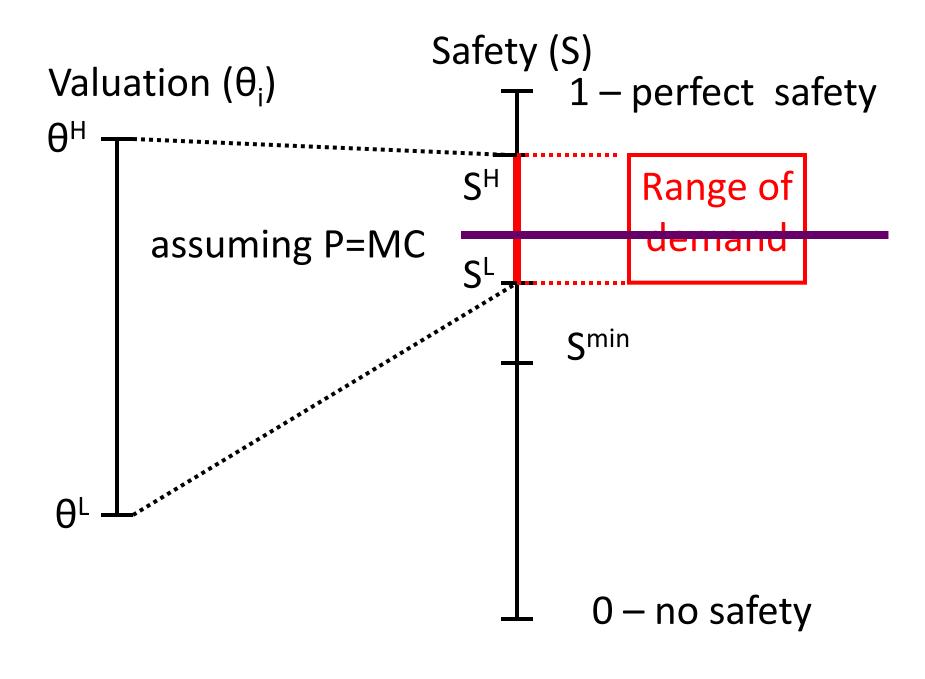
How much safety? - who knows!

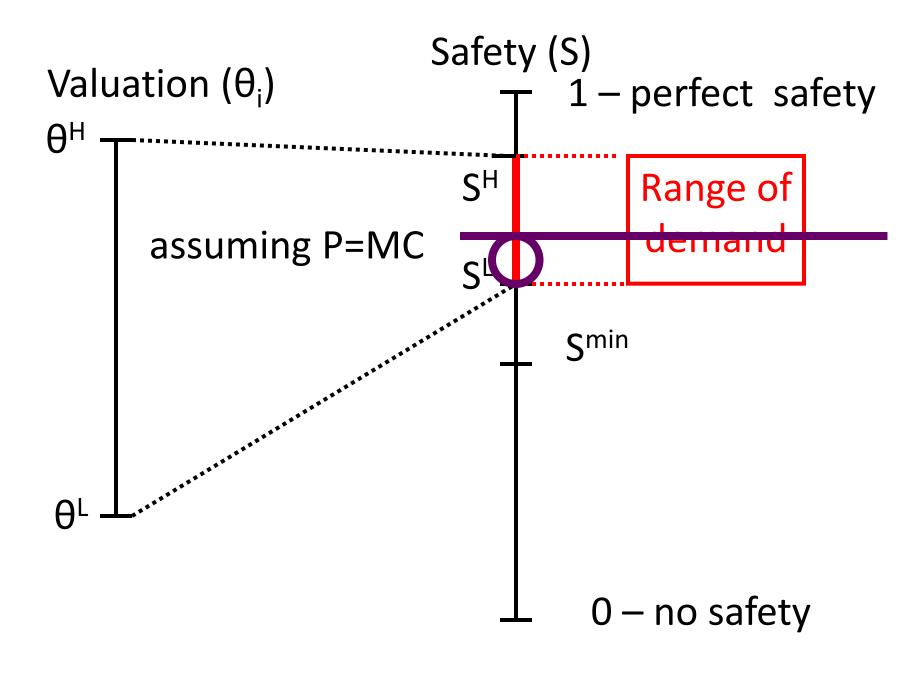


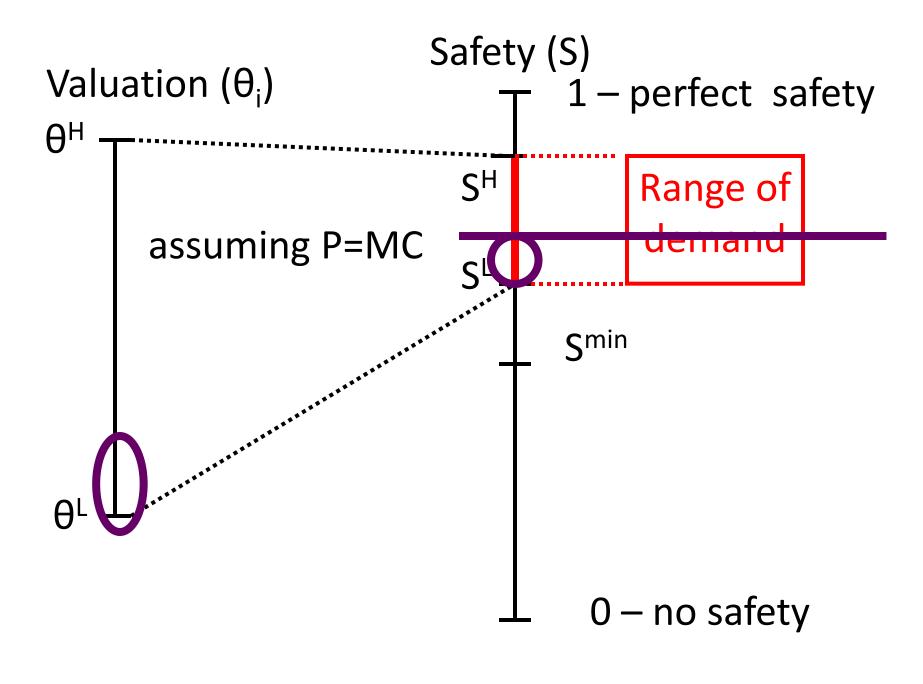
Part 3

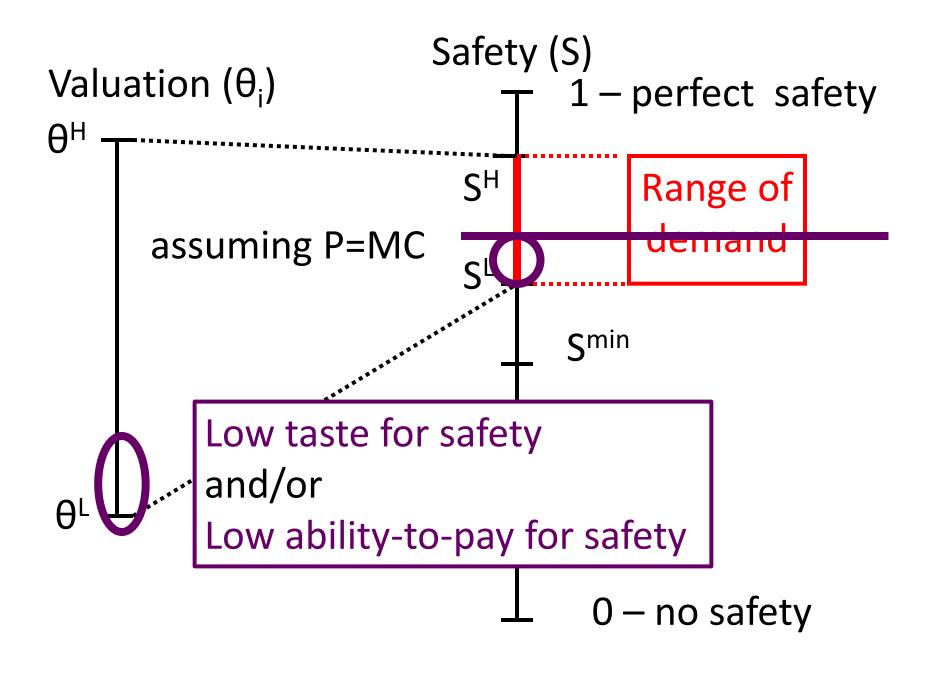
"Intolerable risk"









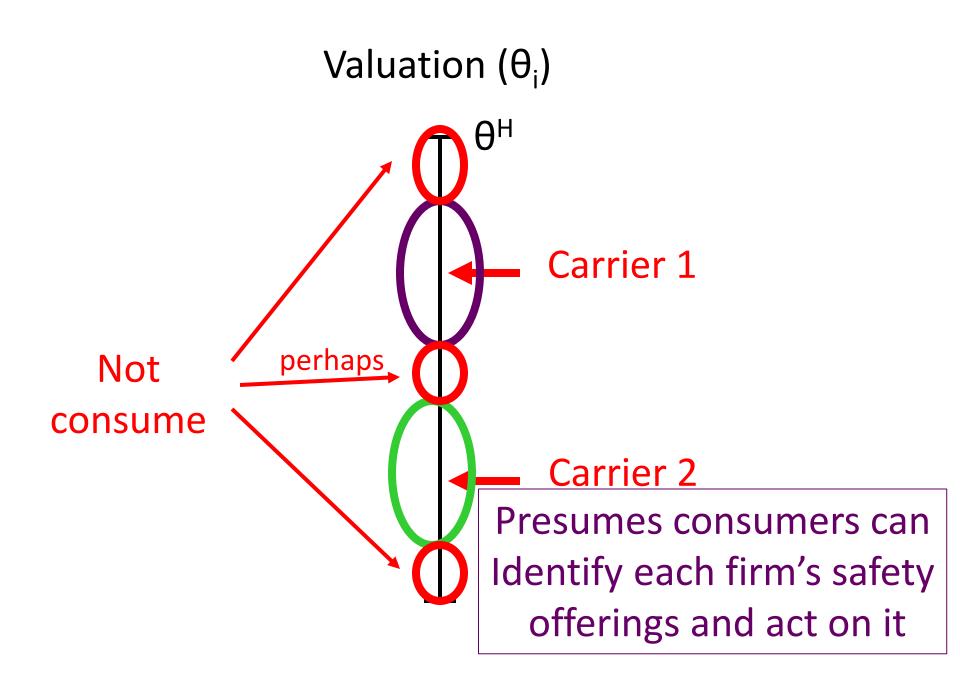


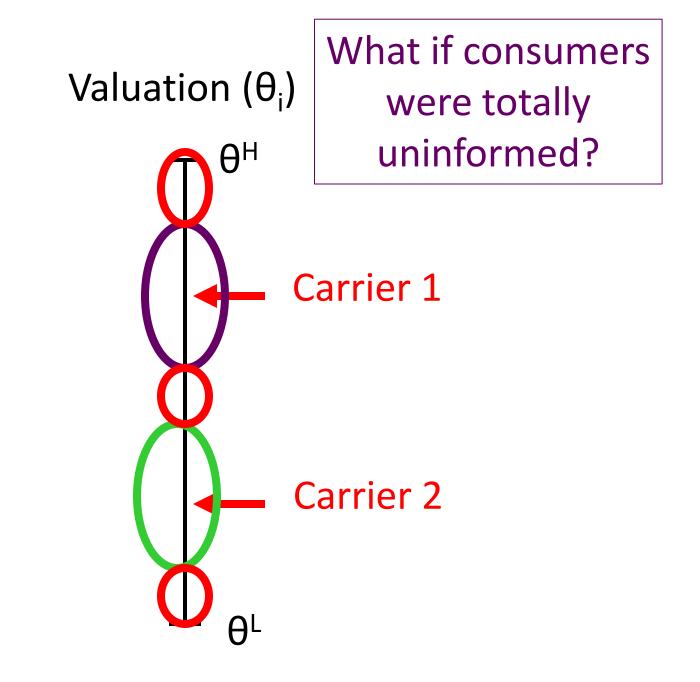
Part 4

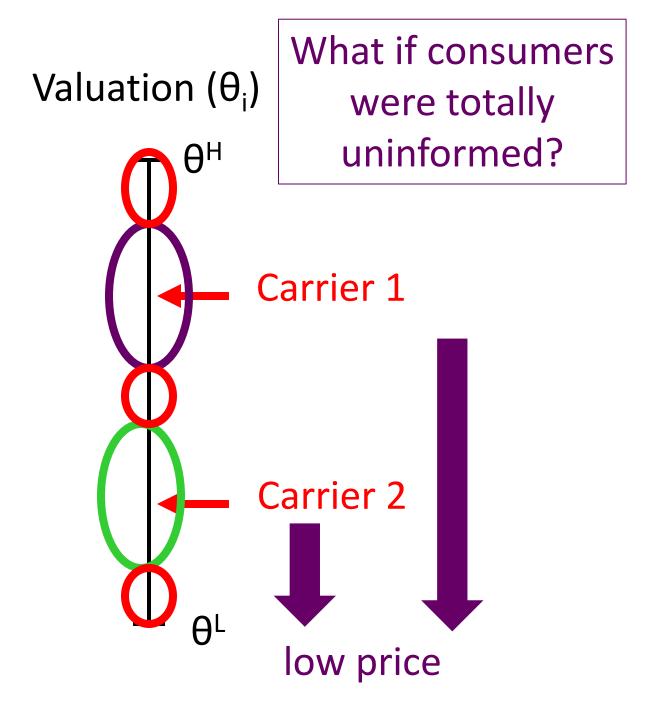
Deviations from the (unknown) optimal level(s)

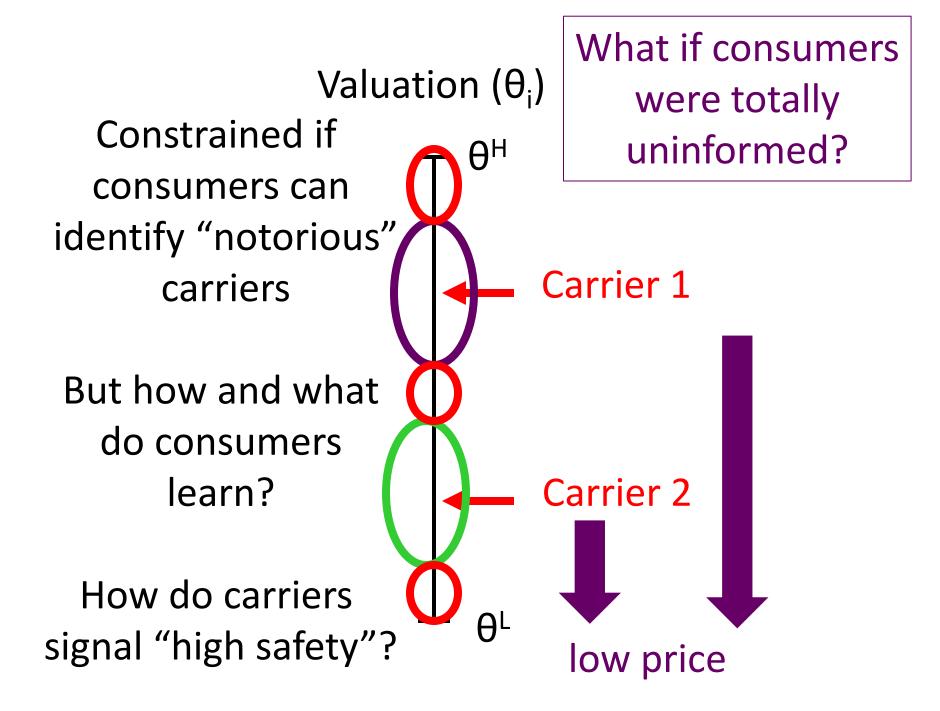
• Many carriers and P=MC

- Many carriers and P=MC
- Consumers are fully informed
- Consumers can make rational choices









Much dispersion

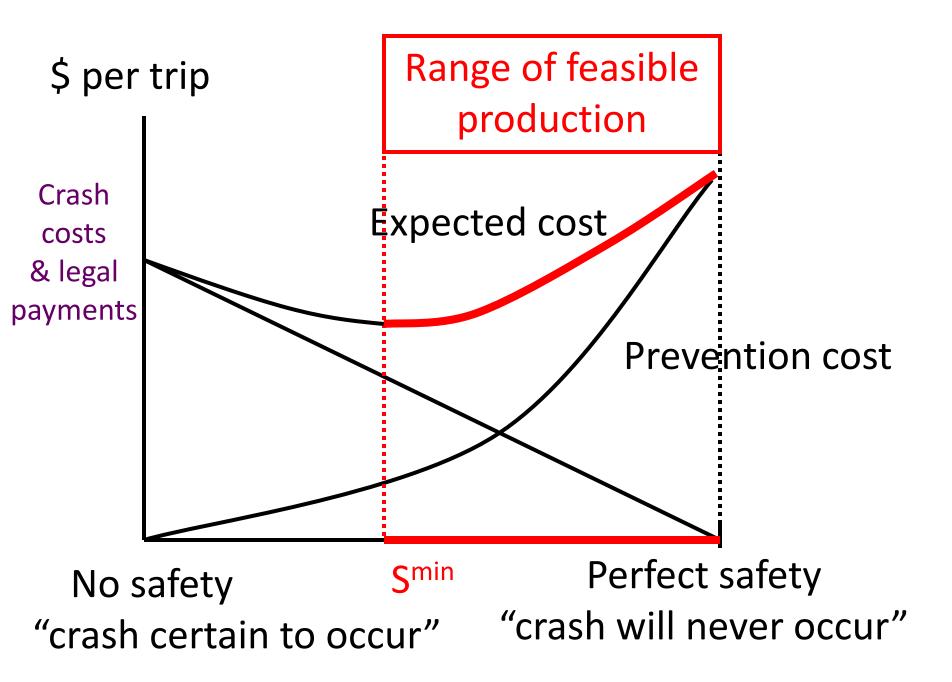
- many carriers
- consumers have varied tastes
- consumers are not bundled together
- consumers are well informed
- "vertical differentiation"

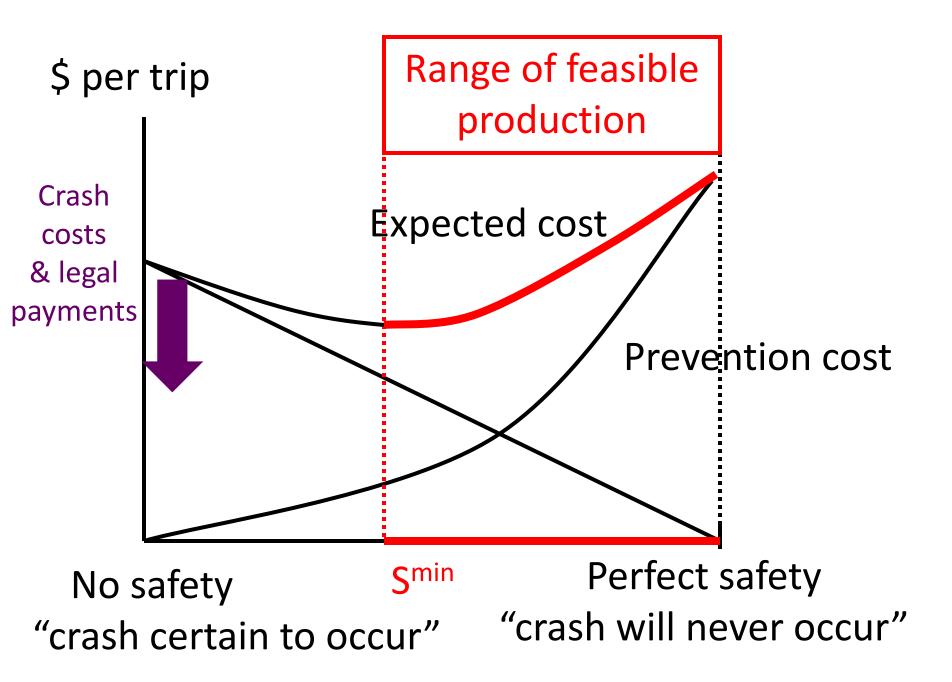
Much dispersion Little dispersion

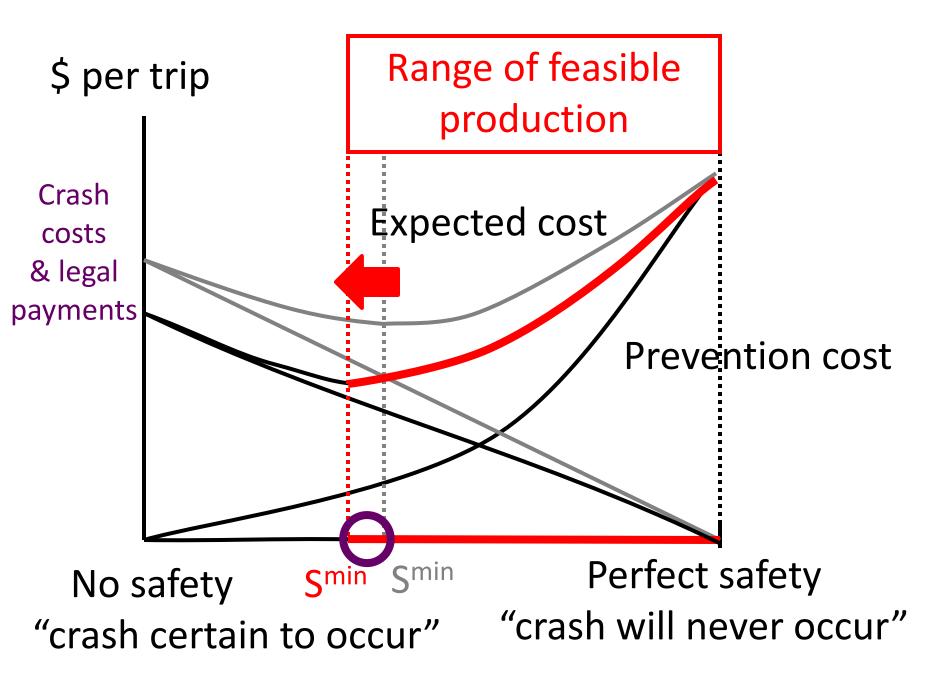
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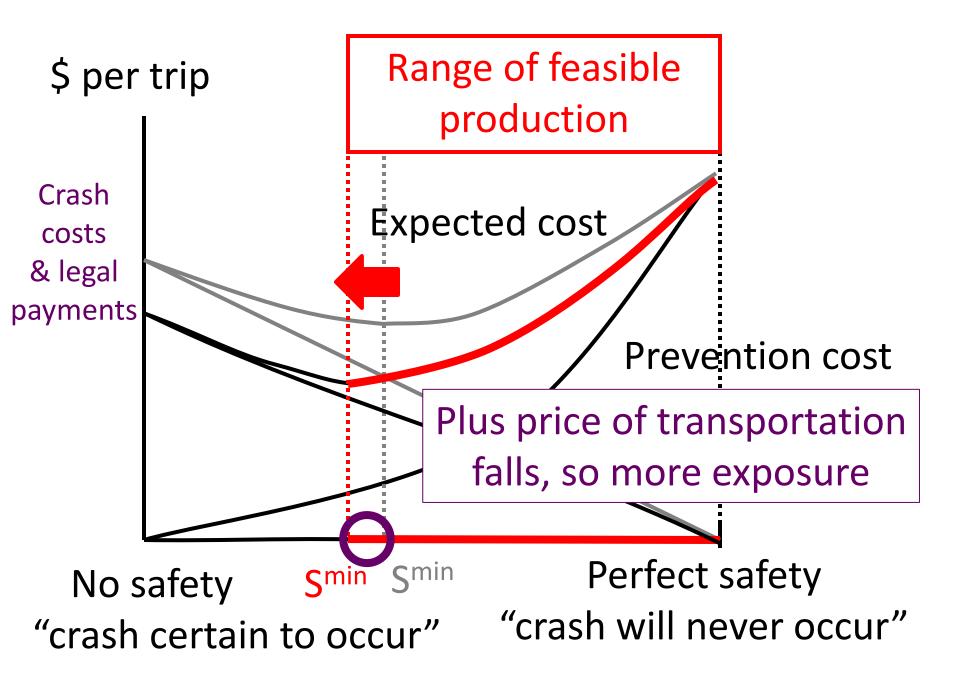
- few carriers
- consumers have similar tastes
- consumers bundled together – "one size fits all"
- difficult to determine carriers' safety or differentiate between them

- Many carriers and P=MC
- Consumers are fully informed
- Consumers can make rational choices
- All third party effects internalized by carrier
 - Externalities
 - Bilateral crashes





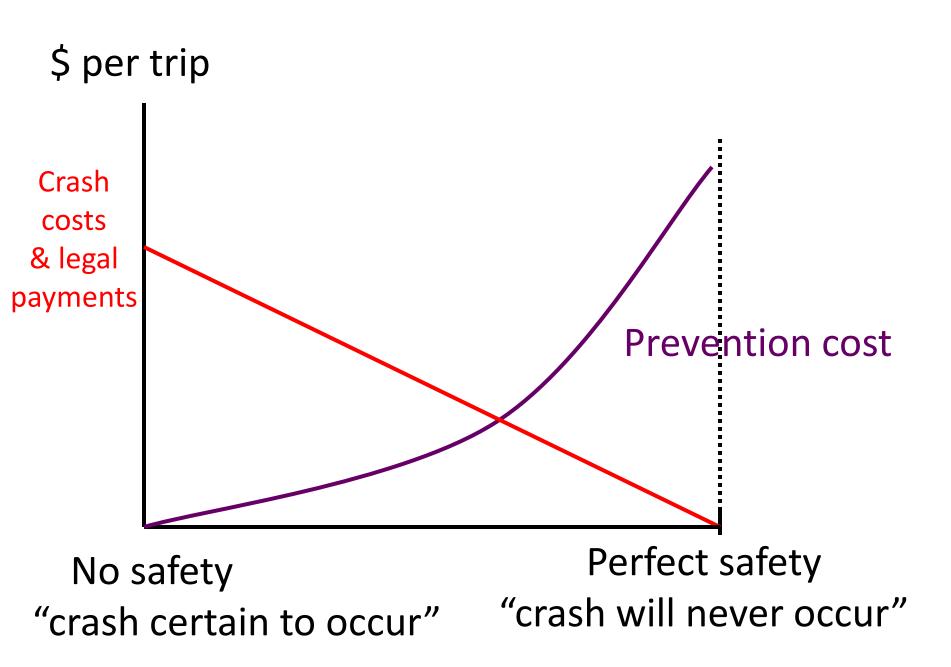


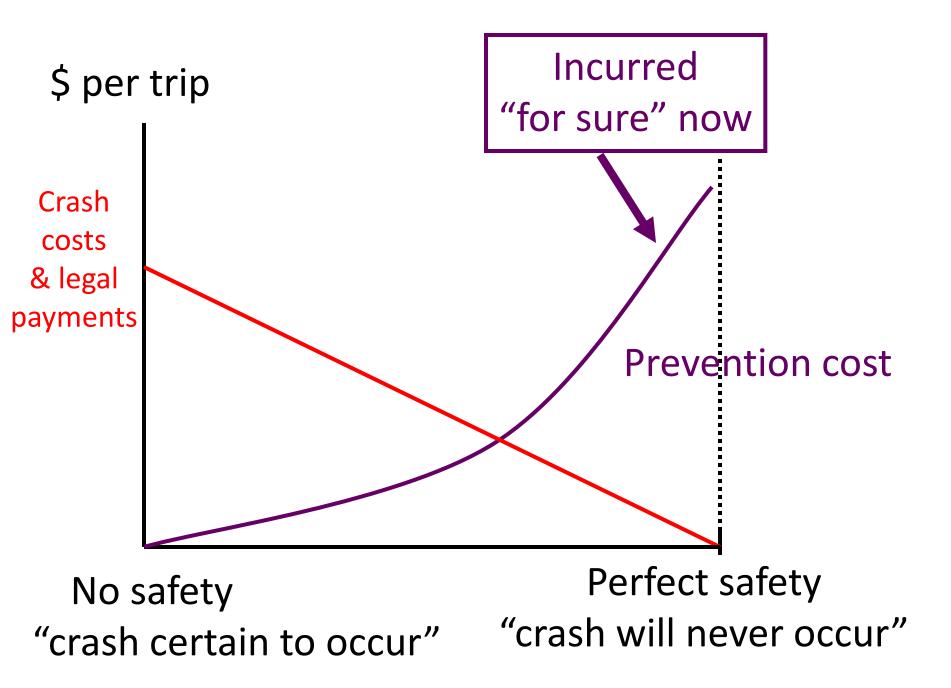


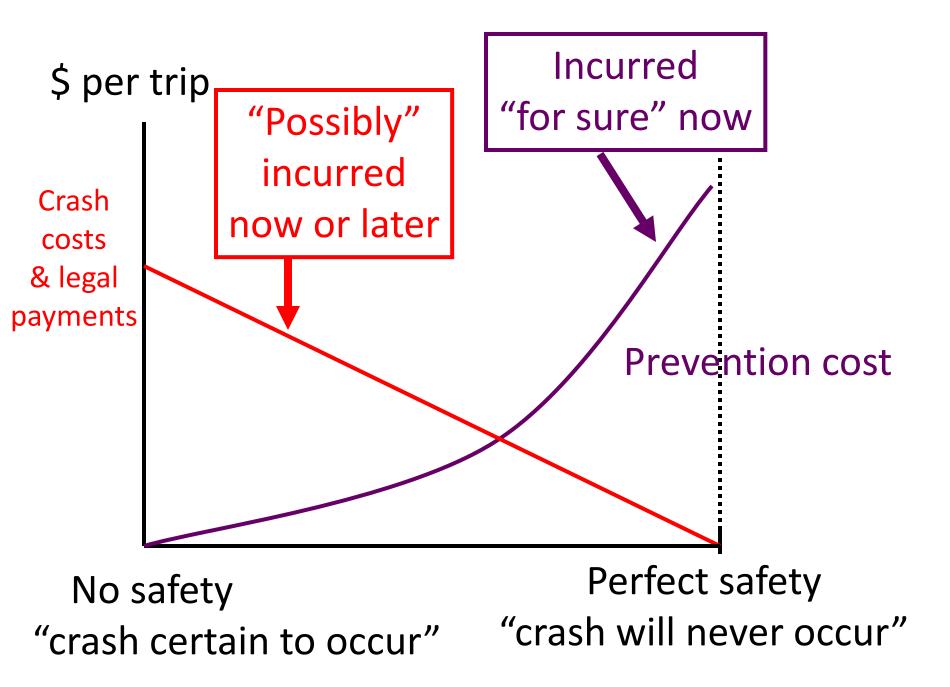
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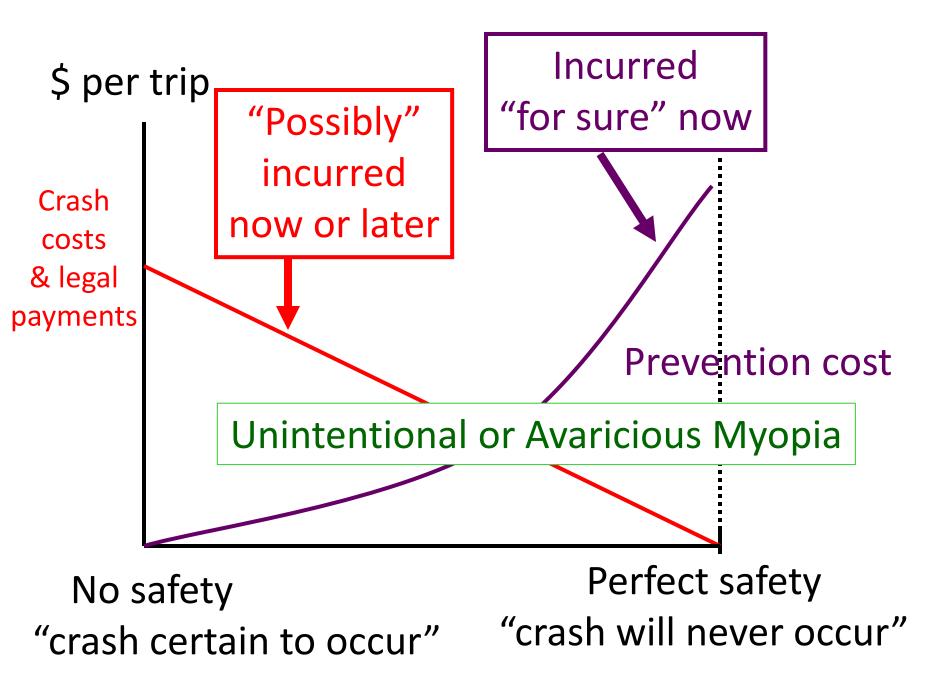
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Interact for prevalent market failure

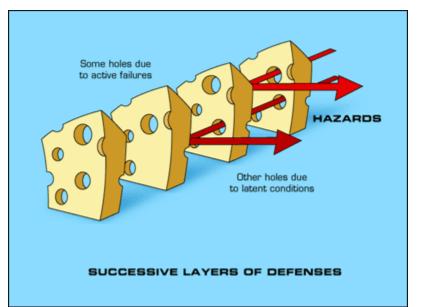




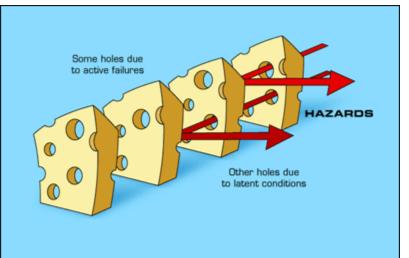




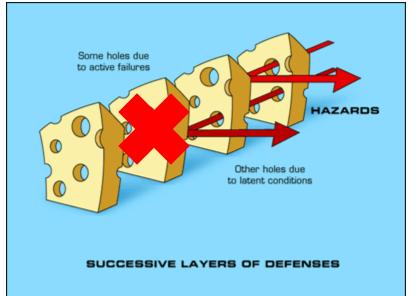
"What is the harm in removing a few slices of cheese"



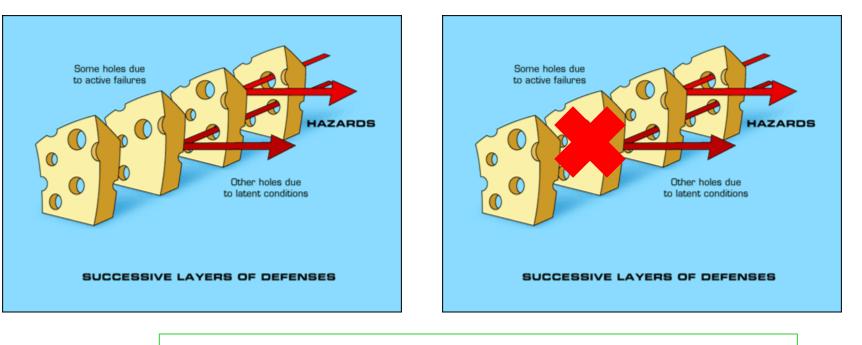
"What is the harm in removing a few slices of cheese"



SUCCESSIVE LAYERS OF DEFENSES



"What is the harm in removing a few slices of cheese"



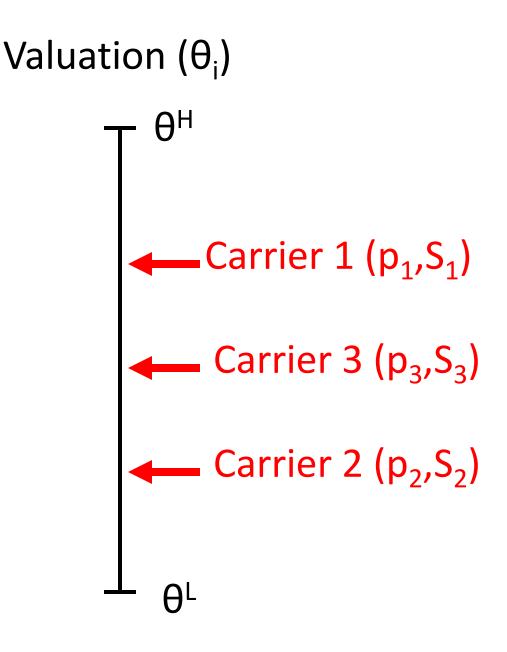
Unintentional or Avaricious Myopia requires consumers "not to notice"

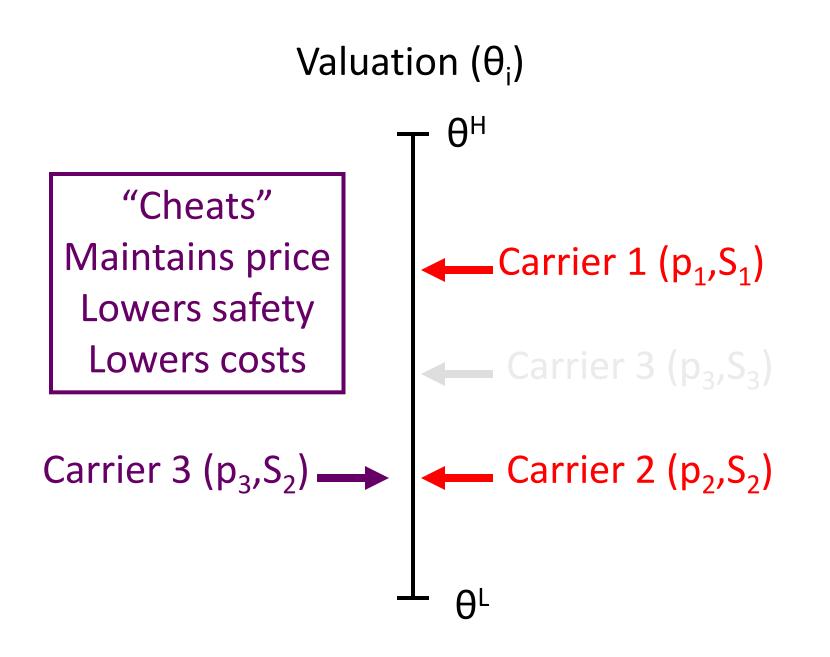
Unintentional myopia

- Primarily associated with inexperienced new entrants
- Basis of most safety regulation
- Initial certification of:
 - Carriers
 - Equipment
 - Employees
- Presumably consistent with S^{min}

Avaricious myopia – "cheating"

- Incumbent firm deviating from past performance
- We all can think of firms in all modes that we believe have engaged in this
- "Milking" or "burning" a reputation
- Generally associated with firms close to bankruptcy, or needing to "get through" a difficult period





Avaricious myopia – "cheating"

 Economists are perplexed by the existence of "cheating" in stable markets

• Why is this?

1. New "high quality" firm cannot initially charge a high price

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- 2. Charges low price (loses money) until consumers learn quality is high

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Economics of reputation

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- 5. If you "burn your reputation" get one time gain but lose stream of future price premiums

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Equilibrium competitive prices are such that there is no incentive to cheat

Part 5

How (relatively) important are these deviations?

Magnitude of failures varies by mode

| | Few Carriers (limited choice) | Consumers Poorly Informed | Consumer Cognitive Failures | External Costs not Covered | Bilateral Crashes | Carrier Myopia |
|-------------------------------|--|---------------------------------|-----------------------------------|----------------------------------|----------------------|-------------------|
| Private Driving | * | * | * * * | * | * * * | n/a |
| Private Aviation & Boating | | | Few fail | ures | | |
| Commercial Passenger | * * | * * * | * * * | * | * * | * * * |
| Road Freight | * | * | none | * * * | * * * | * * * |
| Maritime Freight | * | * | none | ** | * | * * * |
| Rail Freight | * * * | * | none | * * | * * * | ** |
| Pipelines | * * * | * | none | *** | none | ** |

Part 6

What (more) can we do about it?

Liability / legal reforms?

| | Few Carriers (limited choice) | Consumers Poorly Informed | Consumer Cognitive Failures | External Costs not Covered | Bilateral Crashes | Carrier Myopia |
|-------------------------------|--|---------------------------------|-----------------------------------|----------------------------------|----------------------|-------------------|
| Private Driving | * | * | *** | * | * * * | n/a |
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| Commercial Passenger | * * | * * * | * * * | * | * * | * * * |
| Road Freight | * | * | none | *** | * * * | * * * |
| Maritime Freight | * | * | none | ** | * | *** |
| Rail Freight | * * * | * | none | ** | *** | ** |
| Pipelines | * * * | * | none | *** | none | ** |

More extensive insurance holding?

| | Few Carriers (limited choice) | Consumers Poorly Informed | Consumer Cognitive Failures | External Costs not Covered | Bilaterai Crashes | Carrier Myopia |
|-------------------------------|--|---------------------------------|-----------------------------------|----------------------------------|----------------------|-------------------|
| Private Driving | * | * | * * * | * | *** | n/a |
| Private Aviation & Boating | | | Few fail | ures | | |
| Commercial Passenger | * * | * * * | * * * | * | ** | * * * |
| Road Freight | * | * | none | *** | * * | * * * |
| Maritime Freight | * | * | none | * * | * | * * * |
| Rail Freight | * * * | * | none | ** | *** | ** |
| Pipelines | *** | * | none | *** | none | ** |

More information collection and dissemination in the Internet age?

| | Few Carriers (limited choice) | Consumers Poorly Informed | Consumer Cognitive Failures | External Costs not Covered | Bilateral Crashes | Carrier Myopia |
|-------------------------------|--|---------------------------------|-----------------------------------|----------------------------------|----------------------|-------------------|
| Private Driving | * | * | *** | * | * * * | n/a |
| Private Aviation & Boating | | | Few fail | ures | | |
| Commercial Passenger | ** | * * * | * * * | * | * * | * * * |
| Road Freight | * | * | none | * * * | * * * | * * * |
| Maritime Freight | * | * | none | * * | * | * * * |
| Rail Freight | * * * | * | none | ** | * * * | ** |
| Pipelines | * * * | * | none | * * * | none | ** |

The old standby - regulatory action to enforce some minimum standard

| | Few Carriers (limited choice) | Consumers Poorly Informed | Consumer Cognitive Failures | External Costs not Covered | Bilatoral Crashes | Carrier Myopia |
|-------------------------------|--|---------------------------------|-----------------------------------|----------------------------------|----------------------|-------------------|
| Private Driving | * | * | * * * | * | * * * | n/a |
| Private Aviation & Boating | | | Few fail | ures | | |
| Commercial Passenger | ** | * * * | * * * | * | * * | * * * |
| Road Freight | * | * | none | * * * | * * * | *** |
| Maritime Freight | * | * | none | * * | * | *** |
| Rail Freight | *** | * | none | ** | * * * | ** |
| Pipelines | * * * | * | none | * * * | none | ** |



Final Thoughts

What can we conclude?

Take aways

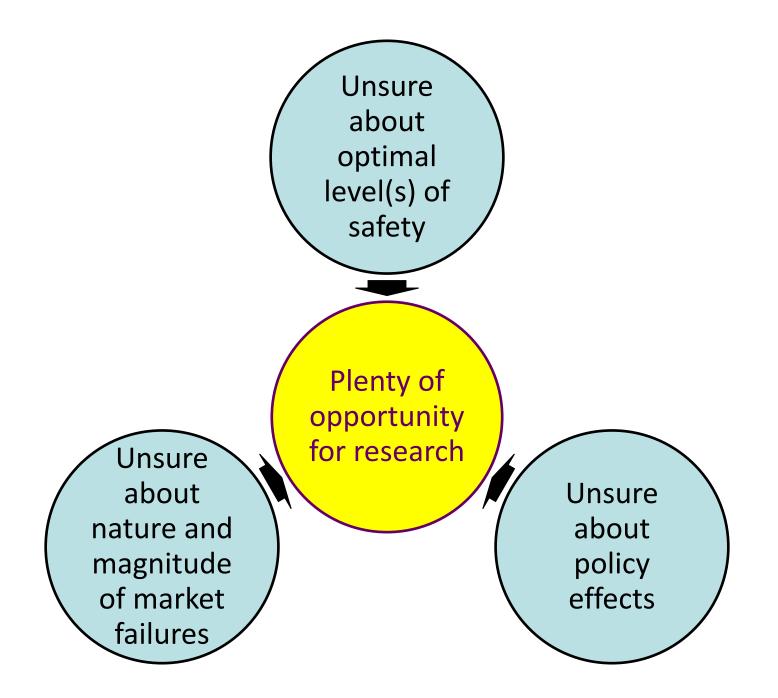
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- Difficult to quantify "optimal safety"
- It will likely involve higher and lower safety carriers coexisting
- Market failures are rife, but their nature and magnitude varies by mode
- Policy responses are numerous
 - Each have their pluses and minuses
 - Non-trivial to implement
 - Should be deployed in combination



"Transportation econ. courses with Leon and his cigar were epic! . . . many of us had careers in transportation because of him." Vicki Whamond Bretthauer



"When I arrived from Italy at NU I was a 25 year old young kid who did not know anything about the realities of American Life. It was [Prof.] Moses who helped me to adjust at NU's life, and motivate me when I was down, or when I could have done better on an exam. Yet these human qualities where coupled by a great professional rigor and vigor that were for me the ultimate example to imitate in action." Corrado Letta "Leon was one of my favorites and I often tried to sit at the same table with him during Transportation Center BAC meetings." Chuck Lounsbury



"There is no doubt in my mind that he was one of the few persons who had a very significant impact on me and my spirit. He was great as a scientist and very kind as a human being. I have not seen him for a long time but I always thought about him, now I will carry his memory in my heart." Yossi Prashker

October 24, 1924 – October 12, 2013



Friend

Leader

• Scholar